OMS Energy Technologies Inc.

Nasdaq: OMSE

Corporate Presentation

June 2026

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OMS At-a-Glance

OMS Energy Technologies Inc. (Nasdaq: OMSE) designs, qualifies and manufactures **precision engineering systems for the upstream oil and gas sector.**

Nearly 50 years' expertise in upstream oil & gas development, with a strong regional reputation as a **growth-oriented producer of surface wellhead systems (SWS) and oil country tubular goods (OCTG) for the Asia Pacific, Middle East, and North Africa (MENA) regions.**

Broad, strategic international footprint: 11 manufacturing facilities in 6 countries (oil and gas hubs) and 600+ employees

Diverse global customer base: Major independent and national E&P and oilfield service operators; over 200 clients served across major markets

Healthy Financials: Long-term anchor contracts provide stability and forward revenue visibility; debt-free capital structure ensures maximum financial flexibility. Delivered a resilient performance in fiscal year 2026: generated record operating cash flow of $54.1 million, maintained profitability with net profit of $33.9 million and gross margin of 30.3%, and ended the year debt-free with $154.3 million in cash and restricted cash, supporting long-term growth.

Expert, veteran leadership: 30-year industry veteran How Meng Hock in place as CEO for over 10 years

Our Value Proposition

- A High-Growth, Differentiated Player in Upstream Oil & Gas Development

Outstanding Cash Generation, Solid Profitability & Debt-Free Balance Sheet

- **Ended fiscal year 2026 debt-free with $154.3 million in cash and restricted cash,** supported by IPO proceeds and disciplined capital management.
- **Strong cash generation,** supported by record operating cash flow of $54.1 million and adjusted free cash flow of $52.5 million.
- **Solid profitability maintained in FY26,** with $34.9 million operating profit, 30.3% gross margin, and $33.9 million net profit.

Well-Aligned Management; Deep Industry Expertise

Experienced management team led by 30-year industry veteran.

Large insider ownership ensures alignment with shareholder interests.

18-member in-house R&D team drives innovation and product competitiveness.

Anchor Customer Contracts & Deep Order Pipeline

Nearly five decades of operational excellence and loyal partnerships with major independent and national oil companies.

Long-term anchor contracts with giants Saudi Aramco and Halliburton, among others.

Over 200 clients served throughout Southeast Asia, MENA, West Africa and South Asia.

Strategic Global Footprint, Positioned to Scale Across High-Growth Regions

Broad physical presence and trusted brand in key oil-producing regions across SEA and MENA.

IPO structure, capital injection and healthy cash flow empower investments in capacity, product diversification, and geographic expansion.

Certifications and Product Specialties Form Competitive Moat

OMS's extensive API and ISO certifications fulfill stringent qualification standards common among major oil producers.

Focus on lower-volume but high-barrier segments (wellhead systems, OCTG, specialty connectors), which deter commoditization and allow margin resilience.

Key Steps in Our Development

International Expansion

2026 first SWS customers, Pakistan and Angola
2026 earned API 6A certification, Saudi

2022 entered Dammam, Saudi Arabia

2016 entered Duri, Indonesia
2014 entered Sattahip, Thailand
2010 entered Jakarta (Bogor), Indonesia

2008 entered Abqaiq, Saudi Arabia
2007 entered Johor, Malaysia
2004 entered Songkhla, Thailand

1999 entered Brunei

1988 entered Kemaman, Malaysia
1984 entered Darwin, Australia
1981 entered Labuan, Malaysia

1979 entered Balikpapan, Indonesia
1976 began operations in Singapore

Timeline

2020s

2010s

2000s

1990s

1980s

1970s

Corporate Milestones

2025 successfully listed on NASDAQ

2023 CEO MBO completed, became OMS™

2014 How Meng Hock appointed CEO
2010 bought by Sumitomo Corporation

2007 became Scomi
2005 became Oiltools International

1989 became Antah Oiltools

1979 became Tri-State
1972 incorporated in Singapore

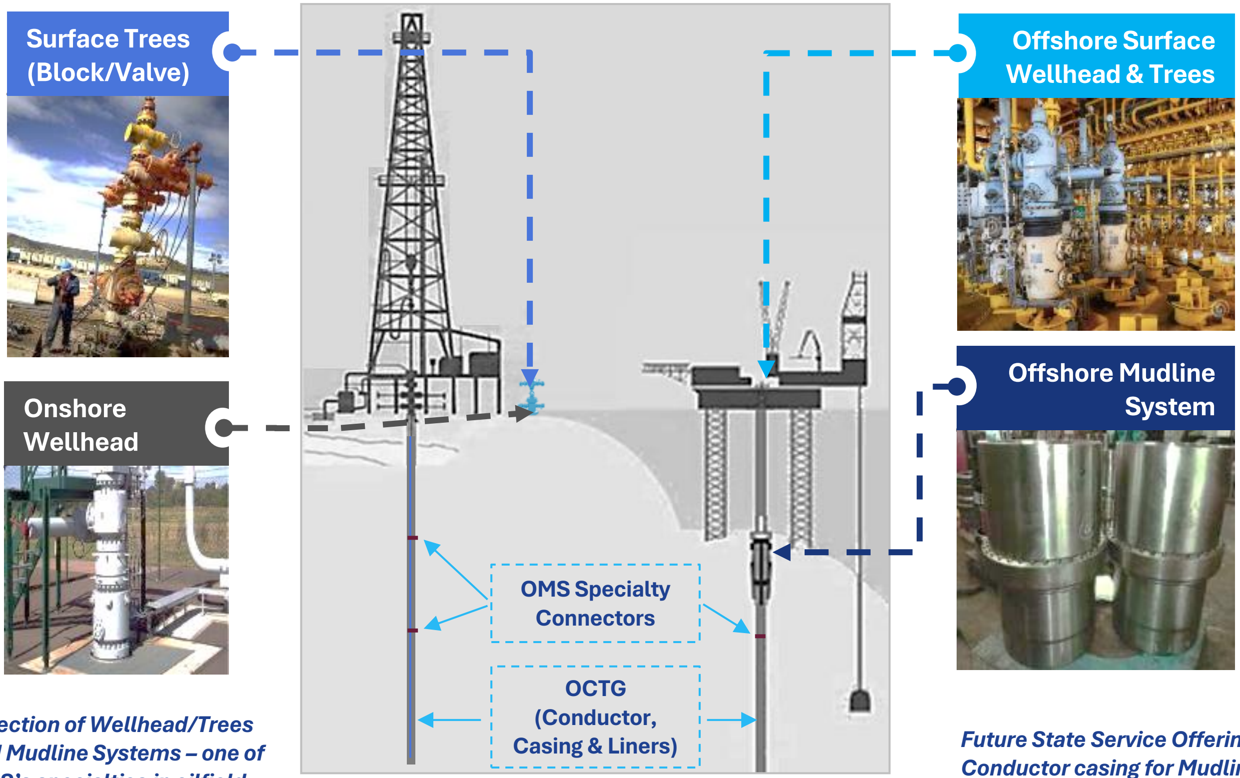
What We Do

- Precision Manufacturing, Engineering and Services for the Oil & Gas Industry

Our Mission-Critical Products & Services Empower Customers' Execution

- Highly Engineered, Precision Manufactured Products & Services
- Oil Country Tubular Goods
- Upstream Drilling & Completion Systems
- Specialty Connectors and Pipes
- Surface Wellheads/ Christmas Trees
- Technology Connections/Premium Threading
- Aftermarket Services
- Engineering/Testing

Onshore **Offshore**



Selection of Wellhead/Trees and Mudline Systems – one of OMS's specialties in oilfield equipment mechanicals

Future State Service Offering - Conductor casing for Mudline and Wellhead Systems

Note: Photo credit to respective owners

Comprehensive OCTG and SWS Product Suite

- One-stop Supplier Providing Fully-certified, Integrated Solutions

*OMS designs and manufactures premium **surface wellhead systems, Christmas trees, specialty connectors and pipes**, complemented by extensive **welding, fabrication and repair services,** providing **customizable, one-stop solutions** for the upstream oil and gas industry.*

SPECIALITY CONNECTORS & PIPES

- Various Specialized Welding Services such as SAW, SMAW, TIG, MIG & FCAW
- JVLW, JVDD series

SURFACE WELLHEADS & CHRISTMAS TREES

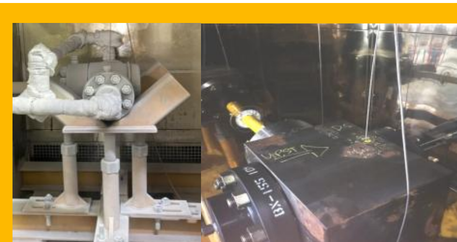
- Surface Wellheads
- Christmas Trees
- Actuators/Chokes

ENGINEERING SERVICES

- Precision Machining
- Fabrication
- Cladding
- Assembly & Test

TECHNOLOGY CONNECTION PREMIUM THREADING SERVICES (OCTG / DRILL PIPES)

- API 5CT
- VAM, Tenaris, JFE etc
- GP, Tenaris, NSMax & Others



ENGINEERING / TESTING

- Designing
- Product Testing and Qualification

INSPECTION & AFTERMARKET SERVICES

- API/Premium Thread Inspection
- Drill Pipe Repairs
- NDT
- Load Testing

Strategic International Footprint

BROAD FOOTPRINT, GLOBAL REACH

Strategically-located facilities near our customers' E&P operations enable synchronized production and logistics with evolving demand.

- 600+ employees across 11 manufacturing facilities located in oil and gas hubs across 6 countries
- Facility sites covering **oil and gas-producing basins in Asia Pacific and MENA**
  - ✓ Asia Pacific - Indonesia, Thailand, Malaysia, Singapore, Brunei
  - ✓ MENA - Saudi Arabia
- Full-suite of value-added services across locations including:
  - ✓ Engineering/Testing
  - ✓ Premium Threading
  - ✓ Inspection & Aftermarket Services

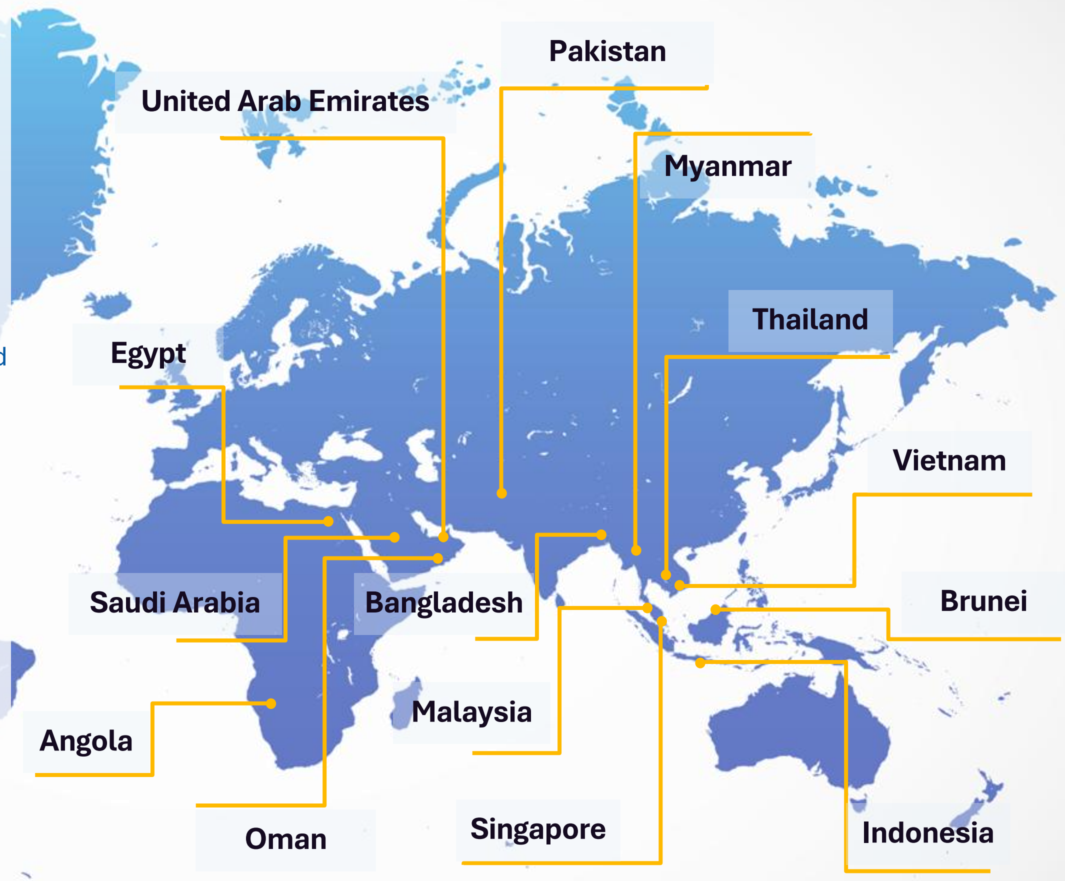
Source: SeekPNG.com; freevectormaps.com

Supplying Mission-Critical Equipment and Services Worldwide
- *Rapidly Expanding to New Markets in Opportunity-rich Regions*

- **Strong Order Book Solidified by Long Term Agreements (LTA):**
  - Signed 10-Year Corporate Purchasing Agreement with ARAMCO (Saudi Arabia) in 2024, projected to generate an estimated $120 to $200 million annually.
  - Annual price agreement with Halliburton fuels robust order volumes at Malaysia and Singapore facilities.
  - LTAs in place in Indonesia (Pertamina), Thailand (PTTEP), and Malaysia (Petronas).

- **Recent Developments:**
  - **Saudi Arabia:** In March 2026, OMS Saudi received a US$11 million Call-off Order for specialty connectors and pipes under its 10-year call-off agreement with Saudi Aramco, representing continued conversion of the long-term agreement into active revenue.
  - **Surface Wellhead Expansion:** In March 2026, OMS secured approximately US$2.6 million in surface wellhead system orders and a contract extension from operators in Oman, Pakistan and Indonesia, including OMS's first 10,000-PSI full wellhead and production tree system in Pakistan.
  - **Specialty Connector Growth:** In January 2026, OMS secured approximately US$2.2 million in specialty connector orders from operators in the United Arab Emirates, Pakistan and Indonesia, advancing its strategy to diversify specialty connector sales beyond its core Saudi Arabian market.

Serving customers across Asia Pacific, Middle East and North Africa (MENA), West Africa and South Asia



Source: freevectormaps.com

Upholding Highest Global Quality Control Standards

- Certifications Unlock Access to High-value International Contracts

- **All manufacturing sites hold ISO 9001 and API Q1** quality management system qualifications

- **Certificates obtained for API product quality qualifications**
  - API 6A – Surface wellhead Christmas Trees
  - API 5CT – Steel casing and tubing pipes used in oil wells for the petroleum and natural gas industries
  - API 5L – Welded and seamless steel pipes for transportation
  - API 7-1 – Rotary drilling stems
  - API Spec 11D1 – Packer and bridge plugs

- **All manufacturing sites ISO certified with:**
  - ISO 45001 – Occupational Health and Safety Management System
  - ISO 14001 – Environmental Management System

- Singapore operations – BizSafe Star certified
  - Singapore Ministry of Manpower's highest safety certification

ISO 9001:2015 | ISO 45001 | ISO 14001 CERTIFIED | energy API | bizSAFE STAR

Approval Number: ISO 9001 - 00019142 Lloyd's Register	Singapore	Songkhla & Satthip	Johor, Kemaman & Labuan	Balikpapan, Duri & Jakarta	Brunei	Saudi
energy API	5 ✓ 5CT ✓ 7-1 ✓ 5L ✓ Q1 ✓ 6A	4 ✓ 5CT [2] ✓ 7-1 [2] ✓ Q1 [2] ✓ 6A [1]	5 ✓ 5CT [3] ✓ 7-1 [3] ✓ 5L [2] ✓ Q1 [3] ✓ 6A [1]	4 ✓ 5CT [3] ✓ 7-1 [3] ✓ 6A [2] ✓ Q1 [1]	3 ✓ 5CT ✓ 7-1 ✓ Q1	5 ✓ 5CT ✓ 7-1 ✓ 5L ✓ Q1 ✓ 6A [1]
VAM	1 ✓ OCTG	1 ✓ OCTG [1]	1 ✓ OCTG [3]	1 ✓ OCTG [2]	1 ✓ OCTG	
TenarisHydril	3 ✓ AB ✓ Tenaris ✓ DSTJ	2 ✓ Hydril [1] ✓ Tenaris [1]		2 ✓ Hydril [1] ✓ Tenaris [1]		
JFE	3 ✓ Bear ✓ Fox ✓ Lion	3 ✓ Bear [2] ✓ Fox [2] ✓ Lion [2]	4 ✓ Bear [3] ✓ Fox [3] ✓ Tiger [3] ✓ Lion [3]	1 ✓ Bear [1]		
NS Connection Technology	1 ✓ NS Conn	1 ✓ NS Conn [2]	1 ✓ NS Conn [2]	1 ✓ NS Conn [2]		
HUNTING		1 ✓ Interlock [1]	1 ✓ Interlock (Labuan)	1 ✓ Interlock [2]		
NOV Grant Prideco		1 ✓ Drill Pipe [2]	1 ✓ Drill Pipe [2]	1 ✓ Drill Pipe [1]	1 ✓ Drill Pipe	
NIPPON STEEL	1 ✓ NS Max					
	14	13	13	11	5	5

High-Quality and Loyal Customer Base

- Diversified customer base across the energy supply chain
  - ✓ Major independent & national oil companies
  - ✓ Drilling contractors, E&P and oilfield service providers
  - ✓ Competitors can also be customers
- Longstanding customer relationships with our top five customers
- Over 200 customers served across our major regions in Asia Pacific and MENA

Growth Initiatives

How We Grow

1

Expanding International Footprint

Strengthening presence in large, fast-growing markets across Asia Pacific, MENA, West Africa and new countries such as Pakistan through strategic partnerships and customer-driven expansion.

2

Deepening Localization & Indigenization

Advancing local production, workforce development, and supply chain partnerships in emerging markets to enhance operational agility and customer proximity.

3

Optimizing Portfolio & Production Capacity

Expanding manufacturing capabilities and optimizing product mix to meet evolving customer needs and capture new market opportunities.

4

Capitalizing on High Barriers to Entry

Continuously obtaining new API and ISO certifications, reinforcing OMS's reputation for quality and reliability in a high-barrier, certification-driven industry.

5

Investing in Innovation

Driving R&D and advanced manufacturing to deliver next-generation, technology-driven solutions for the oil and gas sector.

Localization and Indigenization
- Strengthening Roots in Emerging Markets

Expanding Global Reach Through Local Partnerships and Technology Transfer

Strategic Milestone: Entry into Pakistan’s Oil & Gas Market

- Successfully supplied and installed **Pakistan’s first smart intelligent wellhead system** for **MOL Pakistan**, a subsidiary of MOL Group.
- OMS designed and manufactured the **tubing hanger and tubing head adapter** at its Singapore facility, with successful qualification witnessed by MOL Pakistan.
- Partnered closely with **local engineering teams** for installation, ensuring **effective execution and knowledge transfer.**

Commitment to Localization and Technology Transfer

- Joined localization initiative led by **OGDC** and **LUMS**, supporting **indigenization of oilfield technologies** and local expertise development.
- Signed service agreement with **Drillnetics Energy**, a local machining and threading specialist, establishing **OMS’s localized supply chain** in Pakistan.
- Strengthening Pakistan’s oil and gas infrastructure through **technology sharing, training, and sustainable partnerships**.

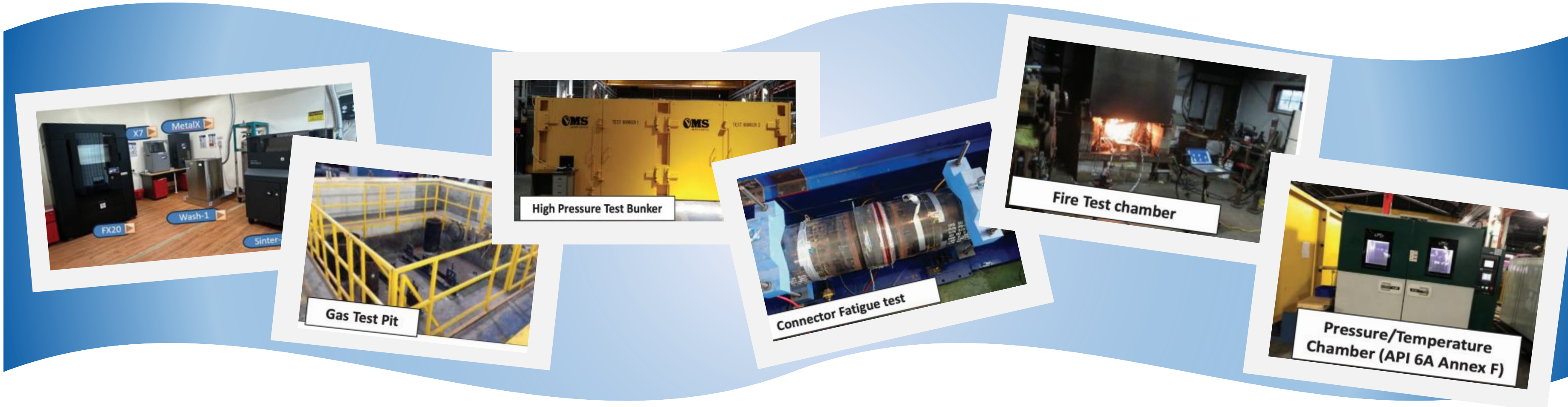
MOLGROUP

OIL & GAS DEVELOPMENT COMPANY LIMITED

LUMS

Installation of OMS-Manufactured Wellhead Components

R&D Propels Best-in-Class Portfolio
- Drives Transformative Energy & Tech Solutions



- 18-member R&D team
- Expanding R&D capabilities support new product development and qualification requisites
- Strategic investment (S$1.1 million) in **Additive Manufacturing (AM)** and collaboration with **Singapore Institute of Manufacturing Technology (SIMTech)** to explore innovative ways to enhance products, optimize processes and increase sustainability options
- Exploring applications in power generation, mini hydro development, biomass and other renewable opportunities to expand customer reach
- Partnerships with reputable U.S. testing centers, **Stress Engineering Services** and **Yarmouth Research & Technology**, as well as Singapore-based **DNVGL,** support meeting qualification requirements
- Investments in testing bays, thermal chambers and equipment ensure products meet industry and customer requirements

SIMTECH Partnership
- *Investing in Advanced Technologies to Power Next-Gen Tech and Ops*

Collaboration with leading innovation hub catalyzes rapid product, service, training and process enhancement

Singapore Institute of Manufacturing Technology
SIMTech

- **Implement Overall Equipment Effectiveness (OEE) for Productivity Improvement**
  Oct 2014 – Jan 2015
- **Understand Automation Assessment & Adoption Methodology (3As)**
  Feb – Apr 2022
- **OMNI Programme 1 & 2**
  Best Industry Partner Award
  CU1: Understand Operations Management Fundamentals
  CU2: Improve Operations using Omni Methodology
  Oct – Dec 2022 / 23 Feb – July 2023
- **OMS-AIC-SIMTECH Additive Manufacturing Training**
  Jul 2023 MOU on Additive Manufacturing

- **Opportunity Smart Factory Transformation (SIMTECH - AMTA)**
  Nov – Dec 2023
- **Membership to INNOVATION FACTORY**
  Dec 2023
- **Sustainability Transformation - Green Compass**
  Jun 2024
- **NAMIC Project**
  Development of Metal C-Ring Seat Seal for High-pressure-high-temperature (HPHT) gate valve
  Planning Phase
- **Distributed Smart Value Chain (DSVC)**
  Planning Phase
- **Industry Training Joint-lab**
  DIGITAL TRANFORMATION & INNOVATION
  Discussion Phase

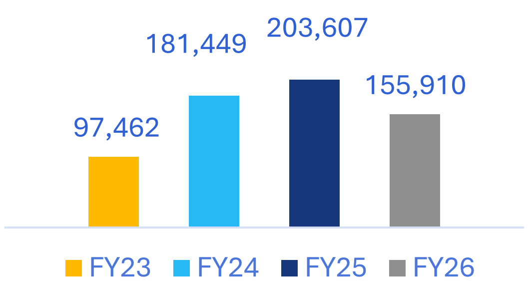
Financials

Financial Performance

Financial Highlights [1]

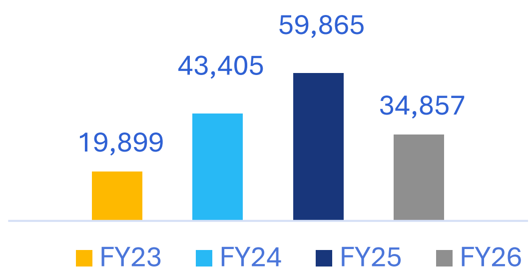
Revenue

USD’000



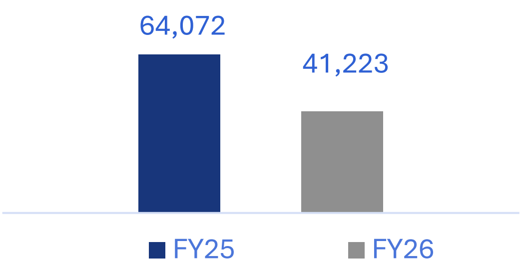
Operating Profit

USD’000



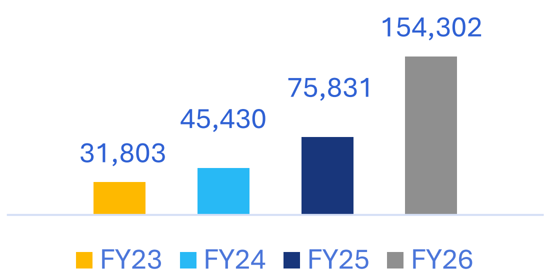
Adjusted EBITDA [3]

USD’000



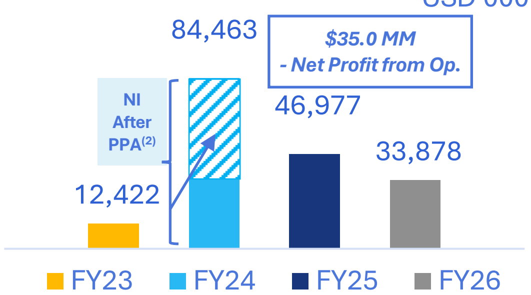
Cash Balance

USD’000



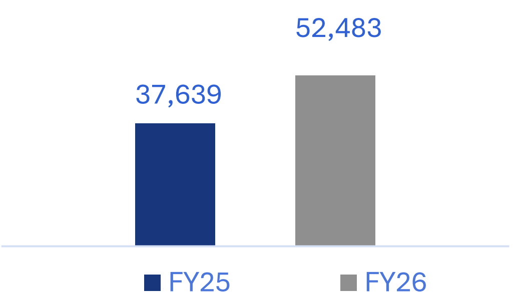
Net Profit

USD’000



Adjusted Free Cash Flow [4]

USD’000



(1) *“FY23”, “FY24”, “FY25”, and “FY26” refer to the fiscal years ended March 31, 2023, March 31, 2024, March 31, 2025, and March 31, 2026 , respectively. All FY2024 data includes two reporting periods: April 1–June 15, 2023, and June 16, 2023–March 31, 2024.*

(2) *PPA: Purchase Price Allocation, bargain purchase gain $49.4 million one–time adjustment.*

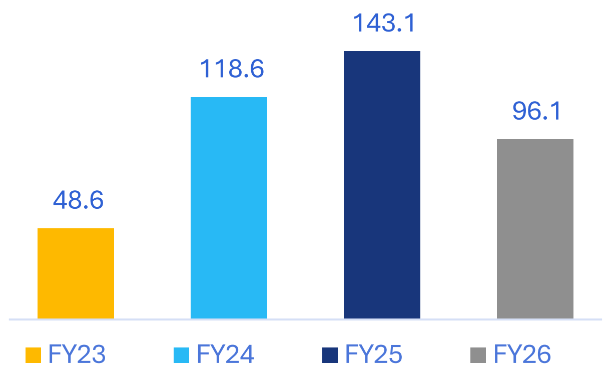
(3) *Adjusted EBITDA is calculated as net profit for the period adjusted to exclude: (i) income tax expense, (ii) other income, net, (iii) finance income, (iv) finance cost and (v) depreciation and amortization, including lease depreciation. This is a non-IFRS financial measure. See the Company's earnings release for the fiscal year ended March 31, 2026 for a reconciliation to the most directly comparable IFRS measure.*

(4) *Adjusted Free Cash Flow is defined as net cash flows from operating activities less capital expenditures, including acquisition of property, plant and equipment and acquisition of intangible assets, plus proceeds from sale of property, plant and equipment. This is a non-IFRS financial measure. See the Company's earnings release for the fiscal year ended March 31, 2026 for a reconciliation to the most directly comparable IFRS measure.*

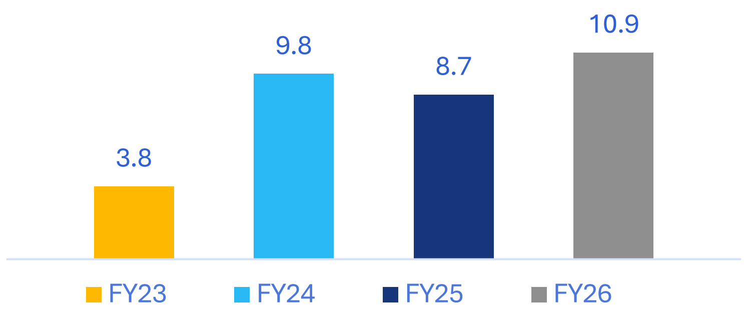
Growth & Diversification Across the Product Portfolio
- Optimizing Product Mix to Scale Efficiently

Sale of Oilfield Equipment Products (USD, MM) (1)

Specialty Connectors and Pipes

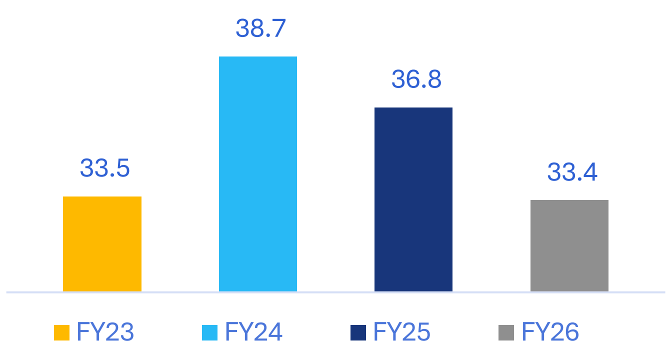


Surface Wellheads and Christmas Trees

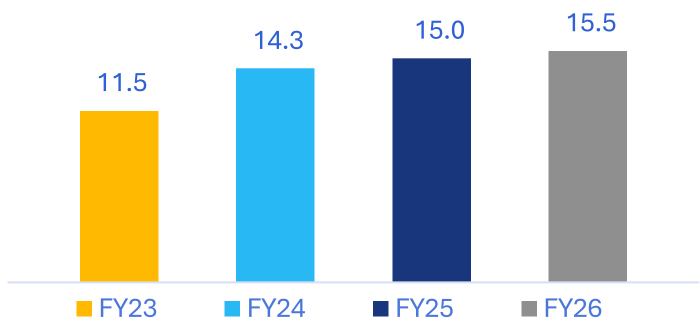


Rendering of Premium Threading and Other Ancillary Services (USD, MM)

Premium Threading Services



Other Ancillary Services



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Financial Strength and Liquidity Supporting Sustainable Growth

Strong liquidity and operational excellence underpin OMS's sustainable growth path

- **Disciplined capital management:** Tight cost control and operational control supported continued efficiency, with FY2026 operating profit of US$34.9 million (22.4% margin) and controlled SG&A spend of US$12.4 million.
- **Robust cash generation:** Net cash from operating activities increased to US$54.1M in FY2026, up from US$40.5M in FY2025, reflecting effective working capital management and capital discipline.
- **High liquidity and debt-free balance sheet:** As of March 31, 2026, OMS held **US$154.3** million in cash and cash equivalents, and restricted cash with **no outstanding debt**, ensuring flexibility and resilience.
- **Operational efficiency:** Faster collection and stronger vendor ties improved cash conversion and supply chain stability.
- **Growth flexibility:** Solid cash reserves and prudent allocation fund continued R&D investment, organic expansion, and international market development.

(in USD millions)	Fiscal Year Ended March 31, 2023	Fiscal Year Ended March 31, 2024[1]	Fiscal Year Ended March 31, 2025	Fiscal Year Ended March 31, 2026
Cash Flows Analysis				
Net cash provided by/(used in) operating activities	29.0	21.2	40.5	54.1
Net cash provided (used in)/provided by investing activities	(2.7)	13.6	(2.9)	(2.0)
Net cash (used in)/provided by financing activities	(13.3)	(18.6)	(8.1)	27.0
Effect of foreign exchange on cash, cash equivalents and restricted cash	0.2	(2.5)	0.8	(0.6)
Net increase in cash, cash equivalents and restricted cash	13.2	13.6	30.4	78.5
Balance Sheet				
Cash and cash equivalents, and restricted cash	31.8	45.4	75.8	154.3
Total Assets	100.1	153.4	170.5	237.1
Total Liabilities	66.0	73.1	35.9	39.7
Total Equity	34.1	80.4	134.6	197.4

(1) All FY2024 data includes two reporting periods: April 1–June 15, 2023, and June 16, 2023–March 31, 2024.

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Thank You!